# Littler Compliance HR

Data Security for Employers in the Era of Al, Remote Work, and Ransomware



### **Today's Webinar Host**



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Marketing Director

ComplianceHR

# Compliance **HR**

### Simplify the complexity of employment law



PolicySmart™ Create and maintain an up-to-date and legally compliant employee handbook



#### Navigator Independent Contractor Remove risk in determining Independent Contractor status



#### Navigator Overtime Determine if an employee is exempt or non-exempt



#### The Reference Center

A Comprehensive Solution for Employment Law and Common HR Compliance Questions



#### **The Document Center**

Efficiently generate state and federal compliant documents throughout the employee lifecycle

### **Our Most Popular Solutions**









- Federal and state-compliant templates
- Innovative compliance timeline
- Handbook policy checklists
- Automated twice monthly legal update emails

#### The ComplianceHR Reference Center provides you with:

Reference Center

Answer your compliance quest with the Reference Center

- Local, state and federal information
- Streamlined workflows
- Wide range of compliance topics
  - Leave, final pay, FMLA, minimum wage, and more

When coupled, these two solutions provide you with comprehensive compliance program support

### **Presented By**



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- Human Element of Data Security
- Getting the Right People in the Door
- Onboarding
- Access Management and Updates
- Ongoing Training
- Enhanced Monitoring
- Data Breach Preparedness
- Offboarding



 76% of data breaches caused at least in part by insiders

- 90% are mistakes
- **10%** are malicious

# Human Element of Data Security

### Data Security Legal Requirements and Risks

- "Reasonable" data security a negligence standard
  - > Half of states require "reasonable" data security by statute
  - All states require data breach notifications
- Sectoral laws and standards: HIPAA, finance, education, payment cards
- 2025 data breach settlements:
  - 5 state AG settlements, averaging \$685K
  - 10 settlements for HIPAA data breaches, averaging \$620K
  - 4 multi-million dollar settlements, one at \$45M

## **Cost of a Data Breach**

- Average cost of a data breach: \$4.88 million in 2024 (\$9.36M in U.S.)
  - \$1.6M detection, remediation, and investigation
  - \$1.5M lost business cost
  - \$1.4M post-breach response
  - \$.4M notification
- CEOs often lose their jobs after a major data breach

IBM Cost of a Data Breach Report, 2024

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# Getting the Right People in the Door

# **Background Screening**

- Imposters/Bad Actors: changes in hiring practices over time may have created opportunities for imposters/bad actors
- "Old School" vs. "New School"
- Balance: consider balance that works for business



# Background Screening (Cont'd)

- Formal Social Media/"Adverse Media" Screening
  - Typically search common media platforms for categories identified by the employer
  - May have other attendant risks (e.g., disparate treatment claims)
  - May find things "traditional" background checks may not
- Newer "Identity Verification" Products
  - Many variations, investigate offerings/ promised functionality



# Background Screening (Cont'd)

- Common "Misses"
  - Not having a federal criminal records search
    - "Federal Criminal" vs."National Criminal Database"
  - Missing that employee used different
    PII for screening than during hiring or
    onboarding process





# Onboarding

### **Concrete and Actionable**

- Confidentiality Agreements: Legal recourse to regain sensitive data
- Training:
  - What exactly are the risks?
  - What data exactly should they protect?
  - How exactly to protect that data?
- Encompass the Full Workforce:
  - Temps, interns, vendor workers, etc.,
  - Bear in mind misclassification risks





### **Access Rights**

#### • Establishing access rights at the outset

- Setting access by team/role vs. job function vs. per-employee
- Differences for internal databases vs. vendors
- Updating rights and role changes/termination
  - Managing proper timing for changes
- Is this a job for IT, HR, or someone else?



# **Data Mapping**

- Breach Response: Breaches involving unmanaged data:
  - \$790,000 higher average cost
  - 64 days longer average response time
- Other Benefits
- Techniques:
  - AI, automated mapping tools, mapping via metadata
  - People-driven mapping

IBM Cost of a Data Breach Report, 2024

Customer Data		Employee/HR Data		
Customer Data		Employee/HR Data		
				IT Systems
				IT Systems
		HR		
Engineering	Invoicing			Legal
				Vendors/Contr actors
Marketing	Sales	Payroll	Benefits	Procurement



# Ongoing Training and Awareness

# New Risks, Human or Not

- Phishing and other social engineering accounted for over 4,000 data breaches in 2024
- Generative AI threats by bad actors...
  AI-generated text in phishing emails has doubled between 2023-2025
- ...And by employees: 15% (and rising) of employees regularly use GenAI tools on work devices — Use personal accounts over 70% of the time

Verizon Data Breach Investigations Report, 2025



# **Changing (and continued)** Threats

- What do 2025's phishing scams look like?
  - Less misspellings or awkward language, and fewer princes
  - Relationship and location-specific pretexting (*e.g.*, job offers too good to be true)
- Other social engineering attacks:
  - Prompt bombing for multi-factor authentication
  - Bait websites and ads
- Misdelivery, inadvertent disclosure, and other mistakes remain an ongoing risk

# **Re-Worked Training Methods**

- Recognition and response: Employees spot phishing scams four times as often after training...but not often enough
- Combined approach:
  - Interactive Training and Engagement
  - Evaluations and Testing
  - Protocols for Transferring Data
  - Responsible AI Use

Verizon Data Breach Investigations Report, 2025







# Enhanced Monitoring

### **Growing Use of AI Security Tools**

#### IBM Cost of a Data Breach Report 2024





\$1.9m

of organizations surveyed in 2024 using AI extensively for data security

increase from prior year Amount by which extensive use of Al appeared to reduce the costs of a data breach Does your organization use AI technology to help track or monitor employee activity and/or performance?

**Littler AI Survey 2025** 



# **New AI Security Tools**

- Anomalous activity detection: detect a baseline and alert the IT department of anomalous activity
  - Darktrace: identifies a "pattern of life" for every device and user in a network
  - Vectra AI: analyzes all network traffic, focus on privileged users
- GenAl detection:
  - Review sites visited

# **New AI Security Tools**

- Classification mismatch: Reviews the content of folders against classification
- Individual monitoring:
  - *E.g.*, Zenguide: identifies individuals who take "risky actions" and intervenes with guidance
- Phishing analysis:
  - Detects spikes in emails from an email account
  - Proofpoint: realtime analysis of phishing risks



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### **Privacy Risks of AI Data Security Tools**

- Wiretap laws: prohibit interception of communication without consent
- Biometrics / location data: increasing state laws
- Common law of privacy: provide notice
  - User-level surveillance
  - Websites visited even when using personal internet service?
- International data protection laws:
  - EU/UK disfavors reviewing "personal" folders or use of resources
  - Carefully tailor risk against intrusion, even with notice

# **Tips on Reducing Risks**

- Understand the technology:
  - What data, where collected, how collected, and why
- Employee communications: transparency, purpose, and any benefits
- Consider what to do with findings: education, discipline?
- International:
  - Documented data protection impact assessments
  - Either prohibit personal use or take care in monitoring personal use
  - Reduce intrusion: anonymization, limit access
  - Communications with labor representatives

# **Role of Human Resources**

- Monitoring tools are expensive: both \$ and system resources
- HR can help to tailor the monitoring
  - Locations of sensitive data
  - Focus on times on employee unrest
    - Lay-offs / terminations
    - Mergers / acquisitions
    - Restructuring
- Malicious insider attacks are the most expensive and damaging



# **Ongoing Background Screening**

- Can be useful if anything for public perception following an incident
- Generally permissible (outside of drug testing), as long as procedures followed (no need for "good cause")
- Does not have to be "everyone"
- Some employers use annual background recurring screening, others ongoing "monitoring"
  - Monitoring sometimes used for direct employment decisions, other times through security team to take protective measures sort of employment decisions



# Data Breach Preparedness

### Data Breach Landscape

- Malicious and negligent insiders still account for the lion's share of all data breaches
- Employee/HR Data is the costliest category of data in a breach

Verizon Data Breach Investigations Report, 2025 IBM Cost of a Data Breach Report, 2024



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# **Business-Wide Breach Preparedness**

### 1. Business Continuity/Incident Response Procedures

- Communicating with key stakeholders and the workforce
- Backup plans for business operations
- 2. Multi-Factor Authentication/ Passphrase Management
- 3. Data Retention and Purge Rules
- 4. Vendor Management and Third-Party Storage



# Offboarding

# **Offboarding Risks**

DTEX 2023 Insider Risk Investigations Report





# of employees took **sensitive IP** with them when they left an organization, including

take **non-sensitive IP** (such as presentations and templates)

### **Data Security and Offboarding**

- Technical Review
  - Review for emails/downloads of company data
  - Check for suspicious activity
- Terminate Data Access
  - Turn off access to accounts
  - Wipe MDM contains on personal devices
- Offboarding Meeting
  - Confidentiality agreement reminder
  - Return equipment
  - Ask about retained company data



# Sign Up for a Demo

#### Three ways to sign up for a demo:

- 1. Reply "Yes" to the on-screen poll
- 2. Visit our website: Compliancehr.com
- 3. Email our team at demo@compliancehr.com

#### Benefits of a custom demo:

- Discuss your organization's requirements/challenges
- Review Navigator Suite Solutions
- Share compliance methodologies

#### ComplianceHR Demo & Free Trial:

https://compliancehr.com/webinar-demo/



# Littler Compliance HR

# Questions?

This information provided by Littler is not a substitute for experienced legal counsel and does not provide legal advice or attempt to address the numerous factual issues that inevitably arise in any employment-related dispute. Although this information attempts to cover some major recent developments, it is not all-inclusive, and the current status of any decision or principle of law should be verified by counsel.

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# Thank You

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